

# BURRILLVILLE TOWN COUNCIL



2021/2022  
Goals & Objectives  
Legislative Agenda

Adopted: 6/23/2021

## I. Policy Statements

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The town manager's highest priority for non-administrative functions is to promote economic development and redevelopment programs.

### **Planning Strategy – New business growth:**

- The Town has been focused on planning and zoning the high traffic business corridors, such as Routes 100 and 102, for job generating, large-scale business growth.
- In tandem, the strategy has been to legislate/promote/encourage retail and small business growth and redevelopment in our traditional village centers.

### **Finance Department:**

- Responsible debt management and maintenance of a 10-12% (approx.) fund balance.
- Build the Major Capital Improvement fund.
- Build the Redevelopment Agency fund.

### **Recreational Programs:**

- Recreation Master Plan complementing Comprehensive Plan.
- Park and playground development in underserved areas of the community.

### **Land Preservation / Land Acquisition:**

Prioritize town's land acquisition strategy/planning. Should land be acquired for:

- Municipal needs.
- Walking/biking/connectivity.
- Targeted acquisitions as need or opportunities arise.
- Town Land Trust - Consider action to expand land acquisition under the Town's management through the Burrillville Conservation Commission and/or municipal land trust.

### **Affordable Housing:**

Burrillville must accommodate sufficient housing for all income levels while protecting its environment, natural resources and community character. Maintain ten percent (10%) affordable housing targets.

### **General Standards:**

- Town employees should respect each other, work together, and work to improve standards and accountability. Our organizational objective is to interact constructively with each other, our residents, visitors and the commercial sector. Look to give a positive, friendly and constructive response when performing our duties. Respond in a timely manner and advise what action the Town has taken.
- Maintain the staff's involvement with statewide organizations/ professional associations
- Support staff development through use of technology and performance related training and education.

### **Town-wide Identity / Economic Development Themes:**

Establish subcommittee of the Town Council to consider and report on:

- Focus on open space/outdoor recreation theme
- Methods, logistics and cost of developing a Burrillville identity/theme(s)
- Zambarano Hospital – ensuring that the town has a seat at the table for changes, construction and/or development on State land at the campus.

## II. Action Items

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### Affordable Housing

- Review Town-wide subsidized and senior/disabled housing to stay in front of State and Federal regulations.

### Development

- Coordinate new development projects with Industrial Foundation.
- Require preparation of a Traffic Impact Analysis for development projects. These studies will form the components of a network of traffic information.

### Department of Public Works on Union Avenue

- Disposition of DPW facility on Union Ave and Recreation building on North Main Street.

### Economic Development

- The Conservation Commission will work with local groups to develop a map of public and private recreational sites throughout the Town.
- Work with the Town's Sewer Commission to identify proposed areas for future sewer service expansion that will support the Town's vision for land use, economic development, and environmental protection.
- New projects in Nasonville and Route 102 to be considered.

### Employees

- Deferred compensation plan – supervisory non-union staff.
- Consider a financial matching plan as part of the compensation package for employees.
- Review and update the base wages and staff positions in the Classification Plan.

### Environment

- Work with local groups to expand and promote the adopt-a-spot program and other beautification projects.

### Finance

- Capital project financing plan (budgetary) [With and without LS Power tax agreement].
- Improve coordination and possible integration of activities between the business/administrative functions of the municipal, school and sewer operations.
- Build upon and expand our four-town regionalization agreement.
- Long-term plan to incrementally fund outstanding financial obligations for OPEB, accrued compensated benefits, and other long-term liabilities.
- Consider options for tax takings for targeted properties.
- Address issues identified in the audit management letter(s). Develop an implementation plan and schedule to correct/address items identified.

### Health and Safety

- Continue to focus resources and efforts into combating the opioid addiction epidemic through enforcement, education and treatment. Continue to support the Department's Addiction Assistance program.
- Discuss and plan for continued funding for Addiction Assistant Program – long-term plan.
- Identify properties within 400 feet of the public water supply wells in Pascoag and Nasonville that are not in water district ownership and prioritize these parcels for acquisition by water districts.

## **Open Space**

- Particularly within the eastern 2/3 of town, where there are more residents and development, identify, map, and seek to preserve open space systems and corridors that protect complete ecologic units and provide structure and character to the built environment.
- 2015 RI Wildlife Action Plan Conservation Opportunity Area maps as guidance for prioritizing future land and water conservation efforts.

## **Public Safety**

- Evaluate and create and action plan for improvement of emergency communications in the Town (police and EMS/fire communication).
- Maintain the Police Department's Accreditation Status.
- Continue to support maintaining highway safety throughout the Town of Burrillville's varied roadways.
- Implement, short and long term elements of the Hazardous Mitigation Plan when approved by the Federal and State governments

## **Recreation Master Plan**

- Coordinate bike path development with State and regional efforts to expand bike paths and create a regional bike loop, including the State's draft Bicycle Mobility Plan. Ensure plan includes extension to North Smithfield.
- Review options to expand/modify existing recreation facilities.
- Look into a place for an Olympic size swimming facility.
- Develop information database for senior services and programs.
- Expand general recreation programs for seniors.
- Administrative consolidation of local senior services/programs.
- Consider modifying minibus service for transportation to senior service providers/centers in other towns.
- Senior service days.
- Program for upgrade and revitalization of athletic fields town-wide: Hauser Field, Branch River Park.
- Improve access and egress to and from walking/bike path to village centers. Look into physical improvements, new routing, pavement markings and signage.
- Clean up rivers and implement series of boat launches and take outs to encourage canoeing and kayaking the breadth and length of the Town of Burrillville.
- Conservation Commission: Potential funding in the capital budget to develop forestry plan for the Brock O. Blanchard Recreation Area.
- Conservation Commission: expansion and trail improvements to the Nipmuc nature trail.
- Buck Hill land acquisition.
- Outdoor Programs: Promote outdoor recreational resources and encourage expansion of those resources.
- Continue discussion of feasibility of artificial turf field in town, possibly with lights, to host a wide array of multi-seasonal, multiple sporting events for both the school district and recreational groups in town
- Review options for large-scale bike/walking trails, including land acquisitions and grant options to add to the recreation activity in the Town.

## **Recycling**

- Support Department of Public Works, Recycling Coordinator, Rubbish & Recycling Committee, municipal and private collection program to maximizing efforts to reduce waste disposal costs and improve recycling rates.

## **Redevelopment**

- Nasonville Mill development and business center, housing alternatives and connectivity.
- Work with the Redevelopment Agency to politically, and financially, support the various development plan(s) (Stillwater, Pascoag and Nasonville).
- Nasonville: investigate if a water and/or sewer extension, or a package system, would be the soundest and most cost effective means of service.
- Attracting people to our community to stimulate commercial activity, particularly for small business.
- Actively look to acquire land in the Downtown Pascoag area to support the Downtown Pascoag programs logistically and financially, i.e. the Riverwalk & Greenway project and to promote/encourage quality redevelopment.

## **Resident Services**

- Continue to evaluate on going, and consider new, community based policing initiatives.
- Improve the availability of e-government departmental services by expanding/providing services through the town's website.
- RIPTA: Maintain existing bus routes and advocate for a Northern RI (Regional) transportation system.
- Evaluate the possibility of using a lock box for tax and other revenue collections
- Review and consider e-permitting for the organization

## **Schools**

- Propose to the School Committee that they develop, adopt and implement a transparent procedure for establishing search committees, particularly for Superintendent & key positions. Alternatively, consider alternatives that would ensure a transparent procedure. If necessary, charter changes can be proposed.
- Reduction of schools unfunded liability with the goal of eliminating unfunded liability and Other Post Employment Benefit (OPEB) obligations.
- Establish a yearly "School Summit" to develop short- and long-term cost reduction proposals.
- Continue annual pre-budget joint meetings with the School Committee and Budget Board.
- Generally, support the School Department by establishing and maintaining a regular, on-going dialog with the School Committee.

## **Sewer**

- Coordinate with the Town's Sewer Commission and various water districts to ensure that these services are or will be available to sites zoned for industrial development.
- Meet annually with the Sewer Commission.
- Review the long term viability to maintain a separate sewer commission and administrative operation

## **Zoning**

- Convene a joint workshop to review and assess current zoning ordinance as it relates to 102 corridor.

- Allocate adequate areas for commercial use suitable for neighborhood/village oriented and community oriented retail centers.
- Conduct an analysis of existing commercial and industrial zoned land, and determine whether some should be rezoned for less intense uses from a land use or environmental viewpoint.

#### **Capital Projects**

- Mapleville Main Street improvements: Consider sidewalk, park and road improvements.
- Maintain the pavement management program as a functional management-planning tool – integrate with the GIS program and five (5) year capital program.

### III. Future Consideration

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#### **Buildings and Facilities**

- Continue program for Town Council members to tour/inspect town buildings and facilities.

#### **Commerce Park**

- Promote economic development in Commerce Park.

#### **Capital Projects**

- Modifications to the Capital/Infrastructure Programs to include village centers, including sidewalks, connectivity between key areas of the Town and physical improvements in the village centers to be integrated into the short and long term capital program and land acquisition strategy.

#### **Development**

- As the Redevelopment Agency continues to make plans and investments in Nasonville, ensure the inclusion of LMI housing through the Village Planned Development process.

#### **Employees**

- System-wide union contract standardization to address long-term unfunded or underfunded financial liabilities.

#### **Energy**

- The Town will monitor energy use of municipal buildings through the Energy Star Portfolio Manager program annually.

#### **Environment**

- Support adopt-a-spot and other beautification projects by non-profits seeking special appropriations.
- Consider establishing community garden(s).

#### **Finance**

- CIP: financial planning/prioritization annually.
- Check the Federal and State databases for Grants that could be of benefit to the Town.

#### **Health and Safety**

- Plan to earmark any damages award from lawsuit against large pharmaceutical companies for use in the B-PAC and BAAP programs.
- Continue the storm water management program(s).
- Conduct a study of all reservoirs in town and their watersheds, to determine what other public purposes they may appropriately serve, including public recreational access and use.
- Update the Town's MEDS plan. Secure equipment, materials and supplies to accommodate the various components of the plan

#### **Recycling**

- Long-term funding to replace rubbish and recycling containers.
- Look at business, affordable housing locations, and others to recycle, possible incentives for participating.

## **Redevelopment**

- Improve/expand parking downtown Pascoag (Post office, Pascoag Main street area, Bank of America area).
- Develop and maintain concept and authority of the Redevelopment Agency.

## **Resident Services**

- Consider expanding the town's presence on social media.
- Conduct a study to see where current single purpose recreational facilities may be expanded to provide a greater variety of services for more residents over time.
- The Public Policies Manual shall be made available at the Town Hall, Town libraries and Town Website. [Compile all of the policies of the various departments, boards, committees, etc. in Town and have them all in one place. Then post them on the Town website and have hard copies available at Town Hall and in the Town libraries.].
- Explore options for developing a Town app where residents can look up town meetings, facilities, programs, and activities, and be alerted in cases of emergency.
- Investigate expansion options at the Jesse Smith Library to provide a designated teen area.
- Consider options to survey the community to gauge resident satisfaction with municipal and school services.
- Utilize advancements in technology to support training programs & improve services to residents.
- Continued improvement of the town website.
- Consider assigning redesign/update of Visit Burrillville website.

## **Schools**

- Monitor and act on legislative activity that impacts school operations and budgets.

## IV. Legislation

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### Local Legislation – Ordinance/Legal

#### LS Power

- Finance and continue periodic appraisal(s) of the TransCanada plant and its facilities as needed.
- Develop strategy for power plant tax agreement negotiations and taxing alternatives.

#### Planning and Zoning

- Review and modify subdivision regulations/standards and consider related ordinances as necessary.

#### Solar Master Plan

- Zoning and Land Use planning.
- Best use of Town-owned property.
- Revisit and possibly revoke the Town solar and alternative energy ordinances if the State Legislature modifies the tax and revenue laws and land use requirements for related projects

#### Tax Assessment & Appeals

- Work with stakeholders to determine an appropriate legislative response to the Supreme Court decision allowing annual challenges to revaluation.
- *Sec. 25-48 Tax levy and stabilization* – Review options to add properties to the program.

### State Legislation – Town of Burrillville

#### EFS Act Amendments

- The Energy Facility Siting Act was enacted in 1986. The legislative findings of the Act have proven to be increasingly accurate, having significant impact on all Rhode Islanders. In particular, the host community for proposed energy facilities is uniquely affected by the process and currently has very limited voice in the process. After 30 years utilization, the Energy Facility Siting Act requires global review and revision.

#### Zambarano

- The Council would like to be a direct participant in any master-planning project or initiative being considered for the future viability or use of the Eleanor Slater Hospital, Zambarano Unit or the site.

### Rhode Island League of Cities & Towns

#### Collective Bargaining/ Binding Arbitration

- Raise awareness of problems with the current binding arbitration process for police and fire. Propose legislation to reduce the scope of arbitration decisions, require greater consideration of fiscal impact in decisions, and reform the arbitration selection process.
- Consider acceptable alternatives to contract continuation in case the topic returns (for internal purposes only; the League remains strongly opposed to contract continuation).

#### Affordable Housing/ Housing Development

- Establish League's principles on the role of cities and towns in residential, multifamily and commercial housing development, emphasizing local control and decision-making. Determine

League position on Accessory Dwelling Units by right. Determine what obstacles exist to desired development from the municipal perspective and advocate for appropriate resources or legislation to address those concerns, if requested. Work with members to determine what revisions to the LMIH Act would be useful to municipalities in an effort to shape the Study Commission's recommendations. For example, numerous League members appeared before the Maldonado Commission and objected to the 10% threshold applied to every community.

#### **Short-Term Rentals**

- Be prepared to offer feedback on legislative proposals in this area, emphasizing the importance of local control of permitting and oversight.

#### **Tax Assessment & Appeals**

- Work with stakeholders to determine an appropriate legislative response to the Supreme Court decision allowing annual challenges to revaluation.

#### **Injured on Duty**

- Continue to advocate for IOD reforms for municipal public safety in the Governor's budget.

#### **Building Inspector Certification**

- Support efforts to provide greater flexibility or longer timeframes for certification compliance.

#### **Land Use and Renewable Energy**

- Advocate that any solar siting legislation maintain local control of land use decisions, consistent with state law.

### **Rhode Island League of Cities & Towns – For Monitoring/Advocacy**

#### **Medical Marijuana/Legalization**

- Be prepared to offer legislative proposals to ensure appropriate local authority and revenue-sharing options should either proposal surface in 2021 or 2022. The League would likely follow Massachusetts' lead, allowing cities and towns to prevent recreational sales in their communities and, for those who allow facilities, providing a share of revenues to the host community.

#### **Transportation and Infrastructure**

- Monitor efforts by other groups to fund the new Municipal Infrastructure Grant Program and support new funding, if requested.

#### **Energy Facility Siting Act**

- Continue to support reforms to EFSa that provide greater municipal input into siting decisions of major energy facilities.

#### **Local Tobacco Ordinances and Pending Lawsuits**

- Consider supporting legislation granting municipalities the right to regulate the sale of tobacco products if offered by a Member community or advocacy group.

#### **Enhance Management and Oversight for Employees & Firefighters**

- Members have noted several human resources and management challenges with municipal employees.

- Drug Testing - Municipal employees reportedly may not be randomly drug-tested; firefighters (and possibly other categories of employees) may not be terminated for a positive drug test. Consider supporting member legislation allowing random drug testing of employees.
- Background Checks - Current law (RIGL § 12-1.3-4) requires applicants for law enforcement agencies to disclose in employment applications if they have been convicted of criminal act, even if the record was expunged. The City of Providence would like to consider expanding the scope of that reporting requirement to include firefighters given the work of many firefighters in EMS. Likely support legislation if offered by a Member community.

#### **Stay of Proceedings for Development**

- In Providence, any person or entity can appeal any decision of the Department of Inspections and Standards and/or any of its zoning, planning, building boards at any step in the process - examples, grant of a variance, or decision by DIS that certain installation meets code. Consider supporting legislation if offered by a Member community.

## V. Completed

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1. Reorganization physical layout of finance department.
2. Continue work to improve the flood control and management programs at Wilson's Pond, culverts & infrastructure and drainage through Stillwater.
  - Done, new construction done in March 2018. Works well and Wilson Dam Assoc. loves it...

### Assessor GIS/Mapping

3. Develop a plan to upload CAMA data on a monthly basis to the Internet site where the GIS data is hosted. This will allow the public to view updated CAMA information that is within a month of being current. Update is passed to the GIS website whereby the public access CAMA terminals in the Assessing Office will be updated with current information.
  - Instead of monthly updates to our CAMA data we are updating changes DAILY. We also have a new GIS company that follows the changes made on the real estate database.
4. Investigate and implement, if possible, mobile friendly application
  - This item should be removed from the list. At this time, the company that handles our GIS data does not have plans to make a mobile app. However, it is possible to view our GIS data from a mobile device through the internet.

### Noise Monitoring

5. Council should consider more than "monitoring"
  - Spectra / FERC
6. Add recycling receptacles to all town's outdoor parks and facilities
7. Replace or enhance town boundary markers (signs) at all key road entrances into town.
8. Downtown Pascoag welcome signs
9. Refer to Administration to evaluate current situation at Father Holland School and submit recommendation to Town Council.
10. Establish a dog park either on existing land or a new site to give pet owners a place for their dogs to run and socialize off a leash.
  - In process: Planning & design nearly complete. Permit pending, location near animal control building.
  - (Canoe/Kayak) We have the Clear River; I believe it's a "class B" rapids river in town. Continue to provide access and support/advertise use.
  - Improvement of CJS property (duplicate)

### Land Preservation / Land Acquisition

- Active recreation –
11. Stillwater Mill Center:
    - Investigate expansion of local transportation services to Stillwater and Pascoag.

- Incomplete but Ongoing – It sounds good but has failed on several attempts.
12. Support and modify merger of services between public works, recreation and school facilities.
    - Complete - for now but on-going.
  13. §44-7-28
    - Tax lien on mobile or manufactured home in the town
    - The Burrillville Town Council is requesting that §44-7-28 be amended to add Burrillville to the current statute. Burrillville Town Council resolution is attached.
  14. §34-27-3.2 Foreclosure Mediation
    - The Burrillville Town Council supports House Bill 2018 – H 7385 and Senate Bill 2018 – S 2270; Acts Relating to Property – Mortgage Foreclosure and Sale – Mediation Conference. These acts would repeal the sunset clause in the 2013 Public Laws in regard to §34-24-3.2.
    - Affordable Housing: along with a local Affordable Housing Board to manage and allocate any such fees collected.
  15. Continue process of planning and engineering for new public works facility on Clear River Drive.
    - Complete – On-going, Phase 2 Under Construction
  16. Technology upgrades/modification of technology programs
  17. (currently have FaceBook pages for “Visit Burrillville”, Burrillville Police Department, Burrillville Extended Care Division, Burrillville Parks & Recreation and Burrillville Animal Control.
  18. The library also has a social media presence with Facebook and Instagram accounts.

#### Remove

1. Re write to rebuild each due to recent expenditures.
2. Review potential to encourage expanding open space and farm land with use of property tax incentives.
3. Commerce Park: Water line loop (Harrisville) –
4. Continue program for Town Council members to tour/inspect the schools.
5. Community Services
  - III.1.g.2 Relocate the Public Works Department to a more appropriate location.
  - III.1.g.3 Expand or renovate the animal shelter facilities and site, or consider relocating with the public works department.
  - Offer in-person services where in-person benefits residents (i.e. hunting & fishing licenses)

#### Rubbish & Recycling

- On-going; Recycle Committee no longer holds meetings but is there should the recycling program need future support.
- Continue education/outreach to residents via email, ads, and Town events to improve our recycle rate and avoid contaminated loads.
- Currently working with Callahan School to improve school recycling; hope to expand to all schools in the future.

- The library can serve as a place to publicize efforts to reduce waste disposal costs and improve recycling rates.
  - JMS Library can provide a visible informational kiosk with any pertinent handouts/flyers.
  - JMS Library can collaborate with DPW, the Recycling Coordinator and Rubbish & Recycling Committee to provide informational programs at the library.
6. Report on the advantages of establishing Spring Lake Beach Recreational Facility & the June Rockwell Levy Rink as self-funded, business-type accounts.
- Delete, per 12/12/2018 Council meeting discussion
  - Finance Director has discussed this with our auditors and they feel Spring Lake Beach as a Special Revenue Fund is correct and the Rockwell Levy Rink as an enterprise fund is correct as well. I also checked with him on our Extended Day Care program and he also confirmed it should stay as an Enterprise Fund.
7. The Council does support projects/proposals that improve infrastructure, services, etc. that will benefit and/or enhance both entities.
8. Recreation
- Evaluate and modify/expand recreation programs to serve a broader base of the community.
  - Open space: Consider sketches along Croff Rd to maintain open space
9. Bike Path (removed from list – duplicates):
- Path extension from Harrisville to Oakland is needed terminating at future Oakland Park.
  - Explore options to expand the walking/bike program throughout the community.
  - Working with North Smithfield, explore options to connect to main bike path for ultimate goal of Warren to George Washington path
10. Land Use (duplicate)
- XI.2.b.2 The Burrillville Redevelopment Agency will establish a Redevelopment District within Nasonville, coordinating with the Town, RIDOT, and other partners to create a flexible, mixed-use, walkable, compact traditional village.
11. School expansion –
12. Establish a yearly “School Summit”
- This seems to have been replaced/combined with the joint budget meeting
13. Finance Department
- Reorganization staff.
  - Report on the advantages of establishing Spring Lake Beach Recreational Facility and the June Rockwell Levy Rink as self-funded, business-type accounts.
  - Responsible, affordable budgets
  - Build the Land Acquisition/Open Space Capital fund
  - Build the Unfunded Liability/Insurance fund

14. Identify the town representative that shall receive the SWPPP, review, inspect and report the findings to the state. This individual may also be in charge of erosion control efforts/regulations established by the town.
15. Identify the town representative to follow through with the elimination of illicit discharges uncovered during the MS4 dry weather surveys
16. Mitigate any potential increasing education cost associated with affordable housing.
17. Support geo-tourism program
18. National Park: Reach out to Blackstone Valley Tourism and the state and federal government regarding possible location of a National Park in Town of Burrillville
19. Work with Conservation Commission– enhancement of gateway signs.
20. Require minimum 5-year plan for improvements to school department building, grounds and other facilities

#### Town Clerk

21. Request renumber of Legion Hall to 105B Harrisville Main Street
  - Remove; does not conform to 911 standards
22. Expand general recreation programs for seniors
23. The administration to develop a short-term plan for combining services with neighboring communities and facilities.
24. Consider 3-party sponsorship of senior programs and services. (i.e. YMCA, Senior Services)
25. Provide the Town Manager with ideas for neighborhood beautification.
26. Tipping fees:
  - The Burrillville Town Council concurs with the Rhode Island League of Cities and Towns that the tipping fees should be set in the law by elected officials.
  - 2019 update: League suggests that, in light of no projected increases for the next two years, the League should not reintroduce legislation establishing a cap on annual tipping fee increases.

#### **Police Department (status report)**

- Being diligent in documenting daily, monthly and yearly proof of all members operating according to standards necessary to maintain the Department’s Statewide Accreditation status.
- Ensuring that all officers are up to date in Policy awareness and operating according to Department Policy and Rules/ Regulations.
- Accountability in daily Operations, Training, Staff Development and the acquisition of appropriate and up to date software are all key elements that must be adhered to in order to maintain Accreditation.
  - *Replaced Guardian Tracking with Benchmark Analytics for monitoring Personnel Issues including Use of Force, below standard and exemplary work performance, High Speed Pursuits (Accreditation Requirement), Training histories, equipment tracking. Replaced PMAM Accreditation Software with Power DMS product widely used by accredited agencies with more effective communications and tracking software capabilities.*

- Enhance the abilities of all Patrol Officers’ capabilities in the detection of Impaired Driving as the escalation of driving while under the influence of Narcotics of all kinds continues to emerge at an intensely growing rate with the legalization of Marijuana in bordering Massachusetts and the continued growth in availability of synthetic narcotics of all kinds that are now much more accessible.
  - Additional Members currently in Training paths to be certified DRE- Drug Recognition Experts

*-Burrillville Addiction Assistance Program (BAAP) and Burrillville Action Prevention Coalition (BPAC) Coordinators now fully operational and embedded within the Police Department. Maintain and enhance their community interaction in treatment and prevention programs for substance abuse and addiction*

- Continue to move the Department’s Motor Vehicle Fleet in the direction of acquiring vehicles that will be able to traverse successfully through weather elements consistent with the Burrillville area as well as into “off road” areas where the Department has seen a growth in felony criminal activity to include sexual assaults, felony assault, stolen motor vehicles, narcotics and alcohol abuse and impaired driving. The fleet should reflect the needs/issues of the Community and Department’s ability to meet those needs/issues.
  - On-going
- Enhance the capabilities of the Police Department as whole through the enhancement of specialty skills through Training and Specialty Unit development of sworn members as listed in the Department’s Strategic Plan 2020.
  - *Active Shooter Team-Operational, Canine Program Operational--Other Initiatives are on-going*
  - *Drafting and implementing Special Needs Registry and within the police department with site identifications for community members and families that need special assistance with police calls for aid.*
- Continue to evaluate and enhance emergency management communications and technology systems to be more efficient and responsive during weather and town-wide emergencies.
- Action related to town-wide dispatch.
  - On-going
- *Continued Progress in achieving the elements of the Police Department’s Strategic Plan 2020*
- *Complete the CIP project of re-design and renovations of the Buck Hill Shooting range. Entered into agreement for Police department extensive use.*

## Completed/Removed - 2019-2020 Goals & Objectives

### Completed Items

#### Land Preservation / Land Acquisition:

- Passive recreation – High Street Park and Oakland Park, CJS Property (Map 179, Lots 89 & 90 – Oakland)  
*Planning - High Street Park is under construction. CJS property has been developed as a park. DPW - Complete.*
- Helen Moroney property, Echo Lake campground and open space  
*Planning - Echo Lake Campground was purchased by RIDEM as of January 2021.*

#### Development

- Refer to Administration: question of whether Burrillville residents who qualify for LMI get preference.  
*Planning - Residents have had preference at the various housing developments in the community.*

#### Economic Development

- Work with the Town's Sewer Commission to identify proposed areas for future sewer service expansion that will support the Town's vision for land use, economic development, and environmental protection.  
*DPW - We completed study of Chapel street expansion for further development of these 6-8 properties mostly business. Too expensive for return.*

#### Energy

- The Town will develop standards for restricting the use of clear cutting and other significant tree removal in the siting or expansion of any energy systems.  
*Completed.*

#### Finance

- Establish an equitable arrangement to share unique trade skill sets between town entities and the school department (e.g. licensed electrical, H-VAC, plumbing, welding, pipefitting or carpentry staff as needed).
- Implementation of 2010 charter changes to effect cost savings and streamline operations.  
*Finance - 2010 charter changes were to allow for merged services between town entities. Ongoing.*

#### Health and Safety

- Continue monitoring and assistance as needed with the Oakland water contamination program.  
*Completed, recommend removal.*

#### Open Space

- Develop a conservation overlay zone based on the areas of town with the greatest concentration of Conservation Opportunity Areas as defined by the 2015 RI Wildlife Action Plan. Set standards for use variances within the overlay that significantly raises the bar for applicants seeking relief for industrial and commercial uses.  
*Planning - Planning has worked with a consultant, Horsley Witten, and determined that the current Open Space and F-5 zones provide sufficient protection to these areas of town.*

### **Recreation Master Plan**

- Develop information database for senior services and programs.  
*Implemented the Burrillville Aging Stronger Facebook page, which is kept up to date with senior services.*
- Spring Lake Master Plan: camping/biking and walking.  
*Preliminary investigation and plan completed.*

### **Redevelopment**

- Reviewing options by property owner of former Bank of America downtown Pascoag property: redevelopment or reuse of Bank of America property, Pascoag.  
*Planning - Well One has purchased the property and is working with the Town to create additional shared parking. Town preparing design.*  
*DPW - Currently working with Well One (new owner) on parking expansion/green space and repairs to roof drainage and other. Well one to do an addition and renovation of building.*
- Investigate and report, including financial analysis, expansion of Burrillville extended Care to new location(s).  
*BEC – A third site has opened at AT Levy School. Consider expanding our summer program to operate a second licensed site at Champlain Hall over at Spring Lake Beach. However, currently RI DHS has not provided any type of guidance for how summer programming will be run this year under COVID rules and policies.*

### **Zoning**

- Explore and determine the feasibility of broadening home occupation uses in residential districts in the Zoning Ordinance, to encourage such uses as antique shops, arts and crafts shops and other similar uses, which can benefit from the Town's rural/historic environment without detracting from commercial zones.  
*Council adopted a new ordinance in January 2021.*
- Create town-wide master plan for solar and alternative energy.
- The Town will study and recommend changes to the zoning ordinance to prohibit new future fossil fuel production facilities.  
*Planning - This task has been accomplished in 2020 with zoning changes limiting power plants to Ocean State Power.*
- Solar project at old landfill to complement new DPW facility.  
*DPW - Have reviewed site with several vendors, all prefer flatter site similar to Whipple Ave landfill.*

### **Capital Projects**

- Sayles Ave. infrastructure improvements: continue implementation, as funding allows.  
*DPW - Under construction, Spring 2021 finish.*

### **Local Legislation – Ordinance/Legal**

#### **Traffic and Vehicles**

- Review weight limits or additional restrictions on local roads such as Lapham Farm Road to address cut throughout between state roads.  
*Completed.*

## **Ch. 12, Environment: Art. V, Post Construction Stormwater Control**

- Storm Water Ordinance and Responsibility – In order for the town to satisfy the requirements of Phase II stormwater regulations the town should do the following: Revise ordinances to reflect the needed stormwater pollution prevention plans (SWPPP).

### **Removed Items**

#### **Development**

- Look into establishing an application screening criteria for LMI.  
*Planning - Not sure how we would accomplish this. Would need more info to understand the intent of this action item.*

#### **Historic**

- Reestablish the Burrillville Historic District Commission (HDC) by enactment of the Town Council, in order to explore establishing one or more historic districts in town.  
*Planning - What would be the goal of creating districts? The state has not reestablished the historic tax credit program.*

#### **Land Use**

- Developed zoning and planning regulations that slow and lesson the development of densely packed developments like Lynmar and Whitney Estates.  
*Planning – It is unclear what this means. Are we to encourage developers not to build like this?*

#### **Recycling**

- Examine the feasibility of establishing a Town sponsored citizen volunteer run public education effort to promote recycling.  
*DPW - Future. Currently no market for recyclables.*

#### **Recreation**

- Consider parking options for Nipmuc trail.  
*DPW - Requires land acquisition.*

#### **Resident Services**

- Research system for making agenda and attachments available by video display in Council chambers during meetings.  
*Town Clerk - We have looked into this and found a few big obstacles. An alternative may be to add to agenda items to the Town website before the meeting.*
- The Planning Department/Board, in coordination with the School Committee, will review existing impact fee systems relating new development to school facilities, and consider the merits of such a system for Burrillville.  
*Planning - This has never lead to additional funding whenever it has been studied. As much as schools cost a community, you cannot tax based on new children in the school equitably.*

#### **Schools**

- The Planning Department/Board, in coordination with the School Committee, will review existing impact fee systems relating new development to school facilities, and consider the merits of such a system for Burrillville.  
*Planning - This has never lead to additional funding whenever it has been studied. As much as schools cost a community, you cannot tax based on new children in the school equitably.*

## **Zoning**

- Development and promotion of guest lodging to enhance Burrillville's appeal as a destination, with consideration to zoning amendments if needed.  
*Planning - Unsure what type of guest lodging is being suggested. More information would be needed to work on implementation.*

## **Legislation**

### **Noise**

- Review and possibly amend or rewrite noise ordinance.  
*Planning - Unsure of what the goal of this task is. Need more information on the goals.*

### **EMS Regulations**

- Introduce legislation placing municipal appointees on the EMS Advisory Board and requiring that any draft EMS regulations be considered by the relevant House and Senate oversight committees if they would affect municipal budgets or personnel management.

### **State Aid to Municipalities (*Motor Vehicle Tax Repeal*)**

- If the Governor or legislature proposes changes to the car tax repeal in FY 2021 budget request, ask legislative leaders to provide certainty as soon as possible to prevent operational challenges with car tax billing in the spring of 2019.